

HASC FHFT CQC report update

4 March 2020



Hospital sites

- Frimley Park Hospital, near Camberley
- Heatherwood Hospital, Ascot
- Wexham Park Hospital, Slough
- Fleet Hospital and community services
- Satellite sites for outpatient and other services









November and December 2018 inspection

First ever trust-wide inspection of Frimley Health

Inspection:

November 2018:

- Surgical services
- Maternity
- Community inpatient services (Fleet Hospital)

December 2018:

- Leadership (well-led domain)
- Use of resources (management and value for money)



First ever FHFT full inspection – March 2019

Service Name	Safe	Effective	Caring	Responsive	Well-led	Location Overall
Frimley Park Hospital	Good	Good	Outstanding	Outstanding	Outstanding	Outstanding
Wexham Park Hospital	Good	Good	Good	Good	Outstanding	Good
Heatherwood Hospital	Good	Good	Good	Good	Good	Good
Community Inpatient Services	Good	Good	Good	Good	Good	Good
Trust Overall	Good	Good	Good	Good	Good	Good



Ratings for Frimley Park Hospital

Urgent and emergency services

Medical care (including older people's care)

Surgery

Critical care

Maternity

Services for children and young people

End of life care

Outpatients

Overall*

	Safe	Effective	Caring	Responsive	Well-led	Overall
	Outstanding	Not rated	Good	Outstanding	Outstanding	Outstanding
	Sept 2014		Sept 2014	Sept 2014	Sept 2014	Sept 2014
r	Good	Good	Outstanding	Outstanding	Outstanding	Outstanding
	Sept 2014	Sept 2014	Sept 2014	Sept 2014	Sept 2014	Sept 2014
	Good → ←	Good → ←	Good → ←	Good	Good	Good
	Mar 2019	Mar 2019	Mar 2019	Mar 2019	Mar 2019	Mar 2019
	Outstanding	Good	Outstanding	Good	Outstanding	Outstanding
	Sept 2014	Sept 2014	Sept 2014	Sept 2014	Sept 2014	Sept 2014
	Requires improvement W Mar 2019	Good → ← Mar 2019				
	Requires improvement	Good	Outstanding	Good	Good	Good
	Sept 2014	Sept 2014	Aug 2014	Sept 2014	Sept 2014	Sept 2014
	Good	Outstanding	Outstanding	Outstanding	Outstanding	Outstanding
	Sept 2014	Sept 2014	Sept 2014	Sept 2014	Sept 2014	Sept 2014
	Good	Not rated	Outstanding	Outstanding	Outstanding	Outstanding
	Sept 2014		Sept 2014	Sept 2014	Sept 2014	Sept 2014
	Good → ←	Good →←	Outstanding → ←	Outstanding → ←	Outstanding → ←	Outstanding → ←
	Mar 2019	Mar 2019	Mar 2019	Mar 2019	Mar 2019	Mar 2019



Ratings for Wexham Park Hospital

Urgent and emergency	
services	

Medical care (including older people's care)

Surgery

Critical care

Maternity

Services for children and young people

End of life care

Outpatients

Overall*

	Safe	Effective	Caring	Responsive	Well-led	Overall
	Good	Good	Good	Outstanding	Outstanding	Outstanding
	Feb 2016	Feb 2016	Feb 2016	Feb 2016	Feb 2016	Feb 2016
r	Good	Good	Good	Good	Good	Good
	Feb 2016	Feb 2016	Feb 2016	Feb 2016	Feb 2016	Feb 2016
	Good	Good	Good	Good	Good	Good
	→ ← Mar 2019	→ ← Mar 2019	→← Mar 2019	→← Mar 2019	Mar 2019	→← Mar 2019
	Good	Good	Outstanding	Good	Outstanding	Outstanding
	Feb 2016	Feb 2016	Feb 2015	Feb 2016	Feb 2016	Feb 2016
	Requires improvement	Good → ← Mar 2019	Good → ← Mar 2019	Good → ← Mar 2019	Good → ← Mar 2019	Good → ← Mar 2018
	Mar 2019					
	Good	Good	Good	Good	Good	Good
	Feb 2016	Feb 2016	Feb 2016	Feb 2016	Feb 2016	Feb 2016
	Good	Good	Good	Good	Good	Good
	Feb 2016	Feb 2016	Feb 2016	Feb 2016	Feb 2016	Feb 2016
	Good	Not rated	Good	Good	Good	Good
	Feb 2016		Feb 2016	Feb 2016	Feb 2016	Feb 2016
	Good	Good	Good	Good	Outstanding	Good
	→ ← Mar 2019	→ ← Mar 2019	→ ← Mar 2019	→ ← Mar 2019	→ ← Mar 2019	→ ← Mar 2019



Ratings for Heatherwood Hospital

Surgery

Overall*

Safe	Effective	Caring	Responsive	Well-led	Overall
Good	Good	Good	Good	Good	Good
Mar 2019	Mar 2019	Mar 2019	Mar 2019	Mar 2018	Mar 2018
Good	Good	Good	Good	Good	Good
Mar 2019	Mar 2019	Mar 2019	Mar 2019	Mar 2019	Mar 2019

Ratings for Community Inpatient Services

Community health inpatient services

Overall*

Safe	Effective	Caring	Responsive	Well-led	Overall
Good	Good	Good	Good	Good	Good
Mar 2019	Mar 2019	Mar 2019	Mar 2019	Mar 2019	Mar 2019
Good	Good	Good	Good	Good	Good
Mar 2019	Mar 2019	Mar 2019	Mar 2019	Mar 2019	Mar 2019



What FHFT Must Improve:

The CQC identified two actions that the Trust must take:

- Maternity: Improve staff to birth ratios.
- Increase compliance with mandatory training standard.

Maternity update:

- Robust recruitment campaign in place. Vacancy rate now circa 10%
- The business case recommends the following trajectory to achieve 1:25
 midwifery staffing ratio in line with national standards, and projections to
 recruit midwives and maternity support workers over the next four years.
 - April 2019- 2020 ratio 1:28
 - April 2020- 2021 ratio 1:27
 - April 2021- 2022 ratio 1:26
 - April 2022-2023 ratio 1:25
- 1:28 has been achieved using bank/agency staff from November 2019.

Mandatory training update:

Trust compliance 89% (Feb 2020)